

INTERPERSONAL SKILLS LAB

BOOST YOUR PERFORMANCE.







YOU AND YOUR TEAMS ENHANCE PERFORMANCE BY MORE EFFECTIVELY APPLYING AGILE PRINCIPLES.

STRENGTHEN AGILE COLLABORATION

HANDLE DYNAMICS AND COMPLEXITY MORE CONFIDENTLY

COMMUNICATE MORE INTENSIVELY AND EFFICIENTLY

INCREASE THE EFFECTIVENESS OF

IMPROVE UNDERSTANDING BETWEEN TEAM MEMBERS



AGILE MANAGEMENT LAB

Today's VUCA world confronts us with volatility, uncertainty, complexity and ambiguity. Mastering these challenges agilely requires the replacement of rigid processes and hierarchies with iterative approaches and networked, self-organizing teams.

In the «LAB», important interpersonal skills are analyzed and trained under precisely these conditions.







In systems thinking, you define the ideal future state and you try to close the gap. In complexity, you describe the present and see what you can change. You define a direction of travel, not a goal.

David John Snowden

Management Consultant, Knowledge Management Researcher, Developer of the Cynefin Framework

AGILE MANAGEMENT LAB INTERPERSONAL SKILLS FOR AGILE COLLABORATION

SCENARIO

Disaster in outer space. How quickly will the spacecraft be restored to normal operation? With its dynamic context, time pressure and multiple perspectives, this complex situation is a real challenge that requires a high degree of agility.

TARGET GROUPS

«Mission Sets» are provided for agile executives, project managers and teams from all industries

DIDACTIC APPROACH

A mixture of methods.

- Interactive classes
- Simulation under realistic conditions
- Behavioral measurement and assessment
- Feedback
- Reflection phases
- Discussions
- Transfer sessions



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TRAINING CONTENT

Every topic is interactively networked with the others.

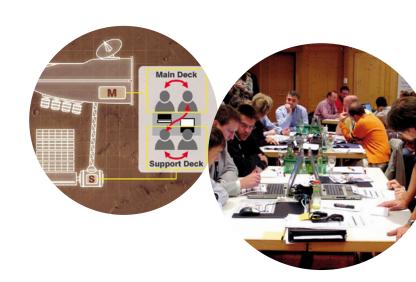
- Leadership and self-organization of agile teams
- Handling complexity and dynamics
- Clear communication of requirements and goals
- Feedback and reflection
- Comparison with other perspectives

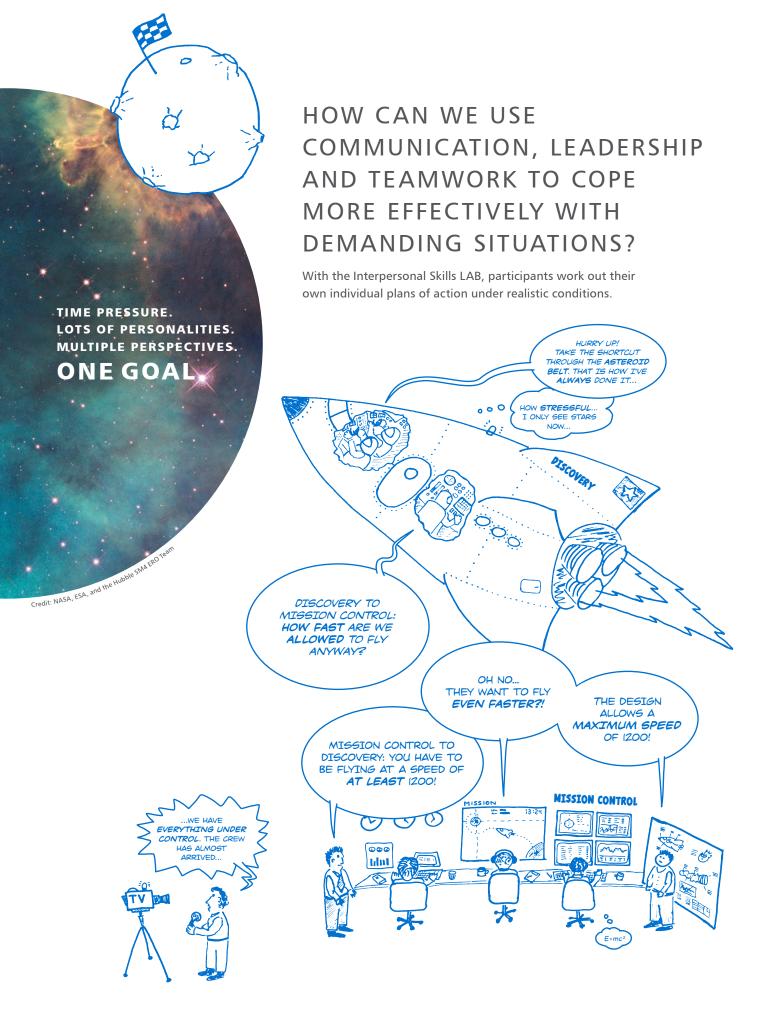
DURATION AND NUMBER OF PARTICIPANTS

Half day, full day, special formats (also own license) 6–12 participants per facilitator (German, English)

SPECIALTY

Participants leave the «LAB» with field-tested plans of action that can be implemented immediately.





INTERPERSONAL SKILLS LAB LEAVES THE WORLD OF SPECIALIZATION BEHIND. THE FICTIONAL SCENARIO SHIFTS THE FOCUS EXCLUSIVELY TO BEHAVIOR



TRAINER OBSERVER, LEARNING COACH AND **FACILITATOR**









CAPTIVATING SCENARIO 4 GROUPS OF 2-5 **PARTICIPANTS**

TIME PRESSURE DUE TO REAL-TIME SCENARIO

DISTRIBUTED KNOWLEDGE

DUE TO DIFFERENT WORKPLACES

INTENSIVE INTERACTION AMONG ALL PARTICIPANTS



Interpersonal Skills LAB consists of:



Real-time computer simulation for behavioral training



Measurement instruments for precise analysis of behavior within the team



Methodological toolkit for effective transfer of learning



Credit: NASA, ESA, and the Hubb

PROVEN SINCE 1998 AND STILL UNIQUE.

> HERE IS WHAT INTERPERSONAL SKILLS LAB OFFERS:

FEEDBACK FROM 3 SOURCES USE TRAINER, OTHER PLAYERS, COMPUTER!

«MINDSET» FAR AWAY FROM REALITY SHIFT THE FOCUS EXCLUSIVELY TO BEHAVIOR!

REPEATABLE SEQUENCES

LET THEM EXPERIENCE CONSEQUENCES OF CHANGE! MULTIPLE PERSPECTIVES

INCLUDE REAL COLLABORATION IN YOUR TRAININGS!

MEASURING OF BEHAVIOUR (COMPUTER) A PREREQUISITE FOR TRAINING OF BEHAVIOUR.

ORIGINALLY DEVELOPED FOR AVIATION AIMING AT NON-TECHNICAL («SOFT«) SKILLS

Credit: NASA, ESA, and The Hubble Heritage Tear

SCIENTIFIC PROOF OF CONCEPT



WHEREVER PEOPLE COLLABORATE WITH EACH OTHER, INTERPERSONAL SKILLS LAB STRENGTHENS LEADERSHIP AND TEAM COMPETENCES.

Ninecubes creates «mission sets» for any industry.

Already proven sets are available for: aviation, emergency services, energy, health care, information technology, logistics and transportation, production.



Cord Lindeke ScrumMaster Software AG (Germany)

It is essential in agile software development that IT experts conduct target-oriented communication and that they have the ability to organize themselves into small teams. With Interpersonal Skills LAB developers train these skills within realistic boundaries. Solutions are also found in the process and help to disseminate special knowledge throughout the entire team or optimize pair programming. In addition, this type of training promotes team cohesiveness in no time at all.



Mark Steiner Consultant & Trainer Line5 GmbH (Switzerland)

The Interpersonal Skills LAB is an efficient and effective tool for fully detecting behaviors in pressure situations, learning from them and developing new and more expedient modes of behavior to try out and drill. There is an extremely high return on training. The link to everyday practices begins right away during training and is apparent from how successfully the training can be applied to regular everyday situations as well as tense crisis situations.



Prof. Dr. Willy Christian Kriz Professor for Organizational Behavior, Human Resource Management, Management and Systemic Organizational Development FH Vorarlberg, University of Applied Sciences (Austria)

The Interpersonal Skills LAB is a practical laboratory for our business administration students and industrial engineers. We use it in teaching theories of teamwork and communication and in research on team skills and decision-making under stress. What makes the tool particularly compelling is that behavioral dimensions and misconduct under real time pressure are rendered measurable and the lessons learned can be readily transferred to a wide variety of practical contexts.



Heinz Weber Senior Captain & Head of CRM Training Swiss International Airlines (Switzerland)

Our joint training of pilots and air traffic controllers attracted attention worldwide. The Interpersonal Skills LAB is the ideal tool for covering the subjects of communication, teams, decision-making, resource deployment, and conflict resolution. It allows trainees to practice interpersonal factors in a playful way in artificial as well as realistic settings. The pluses are that team performance is measured objectively and that we can adjust the exercises to fit the given objective.





RESULT ORIENTATION

How hard does the team strive to achieve a best-possible result?

CAPACITY

How much time and energy does the team create for additional tasks?

COMMUNICATION

How precise and goal-oriented is the exchange of information?

COORDINATION

How are work processes organized and agreements carried out?

SITUATIONAL AWARENESS

How precisely does the team perceive information from the environment (people, systems)?

CONSCIENTIOUSNESS

How conscientious is the team about observing information and abiding by rules?



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ALL BEHAVIORS RELEVANT TO COLLABORATION DIRECTLY AFFECT THESE DIMENSIONS.

THE CONSEQUENCES OF BEHAVIORAL CHANGE ARE DIRECTLY REFLECTED IN EACH MEASUREMENT.

FURTHER DIMENSIONS

THE HUMAN ERROR MODULE MEASURES HUMAN ERRORS ACCORDING TO PROFESSOR JAMES REASON (EXECUTION ERRORS, STORAGE ERRORS, PLANNING ERRORS, BREAKING OF RULES).

ACTNOW! PRINCIPLE: WITH INTERPERSONAL SKILLS LAB THE FOCAL POINTS OF TRAINING CAN BE DISTRIBUTED OVER THREE AREAS IN ANY DESIRED WAY.

ANALYSIS. ANALYSIS AND SELF-REFLECTION:

COMPETENCES.
EXAMPLES OF TEACHABLE
COMPETENCES:

What are my/our typical patterns of behavior when under pressure?

COMMUNICATION

What effects does stress have on team performance?

Communicate precisely and efficiently Listen actively Give and receive feedback Ask guestions the right way

How does behavior (e.g. management behavior, communication,...) affect the outcome?

TEAMWORK

Interact with people of different perspective Apply efficient collaboration mechanisms Observe and assess team members Give & earn trust in ambiguous situations

TEAMBUILDING. TEAM COHESION IS STRENGTHENED:

LEADERSHIP

Synergies in teams are discovered and unleashed.

Lead teams in complex situations Define goals and stick to them Coordinate & delegate tasks Recognize needs of others

Mutual trust is exercised and strengthened.

MANAGEMENT

Different personalities (or cultures) are experienced and integrated.

Plan & structure complex tasks Manage workload & stress Manage time & ressources Prevent errors

DECISION MAKING

Make decisions in a structured way Handle information overflow Assess complex situations Set priorities

NOW!

THE PARTICIPANTS LEAVE

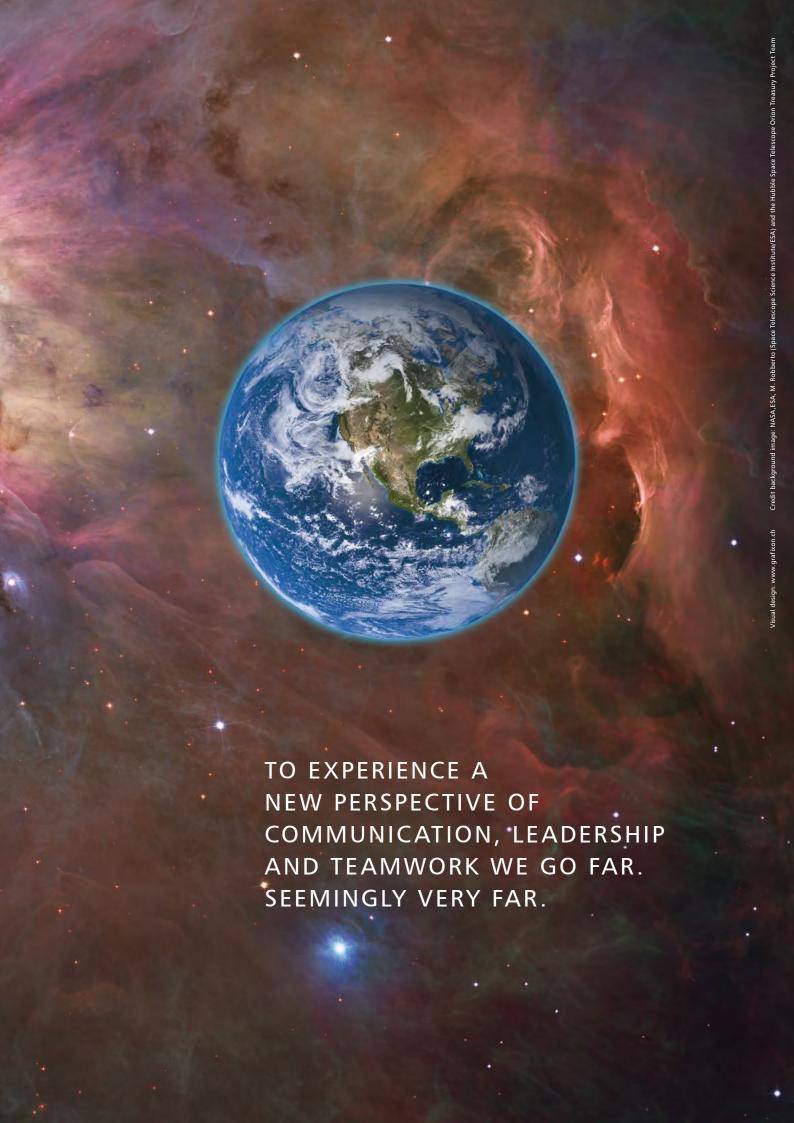
THE «LAB» WITH

FIELD-TESTED BEHAVIOR

THEY CAN IMPLEMENT

IMMEDIATELY.

Credit: NASA, N. Benitez (JHU), T. Broadhurst (Racah Institute of Physics/The Hebrew University), the ACS Sci M. Clampin (STScI), G. Hartig (STScI), G. Illingworth (UCO/Lick Observatory)



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