

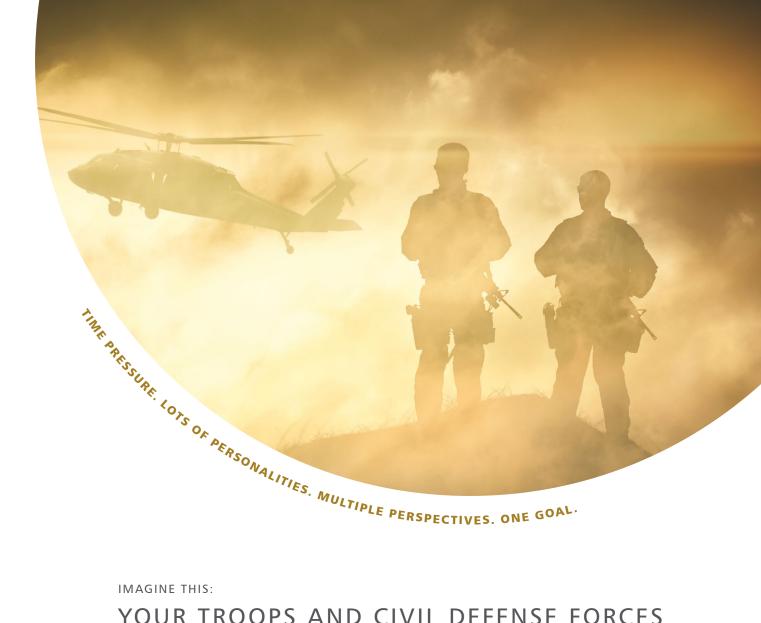
# INTERPERSONAL SKILLS LAB

BOOST YOUR PERFORMANCE.



www.ninecubes.ch

IN A SEEMINGLY DISTANT WORLD YOU GO ON AN EXPEDITION. AND YOU FIND THE UNIVERSE OF YOUR OWN PERSONALITY...



### YOUR TROOPS AND CIVIL DEFENSE FORCES KNOW HOW TO PREVENT BAD DECISIONS AND ACCIDENTS IN AN ESPECIALLY EFFECTIVE WAY.

MAKE THE HUMAN FACTOR COMPREHENSIBLE

PREVENT ACCIDENTS MORE EFFECTIVELY

UNDERSTAND LEADERSHIP BETTER

IMPLEMENT MORE EFFICIENT COLLABORATION MECHANISMS

FIRMLY ANCHOR SAFETY-RELATED BEHAVIOR



#### ARMED FORCES LAB

Military and civil defense operations and exercises are highly dynamic situations. Knowledge of the current situation is spread among many different people. Time pressure, a flood of information and limited communication channels make management and decision-making a demanding task.

In the «LAB», important interpersonal skills are analyzed and trained under precisely these conditions.









Disaster in outer space. How quickly will the spacecraft be restored to normal operation? The highly dynamic situation, time pressure and different perspectives make this unusual special mission a genuine challenge.

#### TARGET GROUPS

«Mission Sets» are provided for staff members as well as military and civilian forces at all levels of command and control.

#### **DIDACTIC APPROACH**

- A mixture of methods.
- Interactive classes
- Simulation under realistic conditions
- Behavioral measurement and assessment
- Feedback
- Reflection phases
- Discussions
- Transfer sessions



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Individual performance and drill and practice are not enough to ensure success. The military relies on teams, units, and other group structures that must be well structured, managed, and led if they are to solve problems effectively and efficiently. Janice H. Laurence & Michael D. Matthews in «The Oxford Handbook of Military Psychology»

### **ARMED FORCES LAB** HUMAN FACTORS TRAINING FOR MILITARY AND CIVIL DEFENSE FORCES

#### TRAINING CONTENT

All subject areas are interactively networked with each other.

- Leadership behavior
- Communication under stress
- Decision-making
- Situational awareness and perception traps
- Time and resource management

#### **DURATION AND NUMBER OF PARTICIPANTS**

- Impulse training (2h), half day, full day, special formats
- School license: 2h-8h (also spread over several lessons)
- 6-12 participants per facilitator (recommended group size)

#### **SPECIALTY**

Participants leave the «LAB» with field-tested plans of action that can be implemented immediately.



### HOW CAN WE USE COMMUNICATION, LEADERSHIP AND TEAMWORK TO COPE MORE EFFECTIVELY WITH **DEMANDING SITUATIONS?**

With the Interpersonal Skills LAB, participants work out their own individual plans of action under realistic conditions.

HURRY UP! TAKE THE SHORTCUT THROUGH THE ASTEROID BELT. THAT IS HOW I'VE ONE GOAL ALWAYS DONE IT .. ••• HOW STRESSFUL ... I ONLY SEE STARS NOW. PISCOVERY O Ö Credit: NASA, ESA, and the Hubble SMA POTeon DISCOVERY TO MISSION CONTROL: HOW FAST ARE WE ALLOWED TO FLY ANYWAY OH NO ... THEY WANT TO FLY THE DESIGN EVEN FASTER?! ALLOWS A MAXIMUM SPEED OF 1200! MISSION CONTROL TO DISCOVERY: YOU HAVE TO BE FLYING AT A SPEED OF AT LEAST 1200! **MISSION CONTROL** 115510 10 ۲ ...WE HAVE  $\bigcirc$ EVERYTHING UNDER CONTROL. THE CREW HAS ALLOST AA = 000 <u>کې آنې</u> ARRIVED ... hhu Р 8 0 P JO) V E=mc

TIME PRESSURE. LOTS OF PERSONALITIES. **MULTIPLE PERSPECTIVES.** 



INTERPERSONAL SKILLS LAB LEAVES THE WORLD OF SPECIALIZATION BEHIND. THE FICTIONAL SCENARIO SHIFTS THE FOCUS EXCLUSIVELY TO BEHAVIOR.

TRAINER OBSERVER, LEARNING COACH AND FACILITATOR



CAPTIVATING SCENARIO 4 GROUPS OF 2-5 PARTICIPANTS

TIME PRESSURE DUE TO REAL-TIME SCENARIO

DISTRIBUTED KNOWLEDGE DUE TO DIFFERENT WORKPLACES

INTENSIVE INTERACTION AMONG ALL PARTICIPANTS Interpersonal Skills LAB consists of:



Real-time computer simulation for behavioral training



Measurement instruments for precise analysis of behavior within the team

Credit: NASA, ESA, and the Hubb



Methodological toolkit for effective transfer of learning



http://youtu.be/ycf-Ma1RDgU

### PROVEN SINCE 1998 AND STILL UNIQUE.

HERE IS WHAT INTERPERSONAL SKILLS LAB OFFERS:

FEEDBACK FROM 3 SOURCES USE TRAINER, OTHER PLAYERS, COMPUTER!

«MINDSET» FAR AWAY FROM REALITY SHIFT THE FOCUS EXCLUSIVELY TO BEHAVIOR!

REPEATABLE SEQUENCES LET THEM EXPERIENCE CONSEQUENCES OF CHANGE!

MULTIPLE PERSPECTIVES INCLUDE REAL COLLABORATION IN YOUR TRAININGS!

MEASURING OF BEHAVIOUR (COMPUTER) A PREREQUISITE FOR TRAINING OF BEHAVIOUR.

ORIGINALLY DEVELOPED FOR AVIATION AIMING AT NON-TECHNICAL («SOFT«) SKILLS

Credit: NASA, ESA, and The Hubble Heritage Tean

SCIENTIFIC PROOF OF CONCEPT

SINCE 1998. SCIENTIFICALLY PROVEN.





### WHEREVER THE HUMAN FACTOR IS RELEVANT TO SAFETY, THE INTERPERSONAL SKILLS LAB STRENGTHENS LEADERSHIP AND TEAM SKILLS.

Ninecubes creates «Mission Sets» for all high-performance teams in all high-risk sectors. Proven sets are already available in these areas: aviation, space travel, firefighting, medicine, nuclear power plants, military, shipping, railroads.



Heinz Liebhart Head of Fire and Rescue Service Training Building Insurance (GVZ) Canton Zurich, www.gvz.ch (Switzerland)

Humans are the deciding factor in the line of duty, regardless of all of the highly developed technological resources available. This must be taken into account for the training of the emergency services to be effective. As such, personality-specific content must also be included in the fire academy's syllabus alongside technical topics. Interpersonal Skills LAB is an excellent method for training cooperation between team members under realistic conditions.



Kai-Uwe R. Strelow Trainer & Consultant Human Factors Academy (Germany)

The Interpersonal Skills LAB shows individuals and groups what they need to know to assess situations and to work effectively and efficiently with a constant focus on safety. Its high level of acceptance among pilots, ship crews, shift personnel, and physicians speaks for itself as do the positive effects for transitioning to advanced level training with simulators.



Frank Wasmer Retired with 20 years U.S. military service, retired Fire Captain and Advanced Cardiac Life Support Medic, retired pilot (United States of America)

The Interpersonal Skills LAB is an excellent way to learn all the skills required to be an effective and successful leader. As a bonus, you can survive a simulation to learn and fight again. This is true in the fire service, emergency medicine, first responders and the military. What is most important is communication, coordination, and effective use of resources. The scenario does not have to relate directly. It only needs to have interactive pathways and building stress.



Heinz Weber Senior Captain & Project Manager CRM Training Swiss International Airlines (Switzerland)

Our joint training of pilots and air traffic controllers attracted attention worldwide. The Interpersonal Skills LAB is the ideal tool for covering the subjects of communication, teams, decision-making, resource deployment, and conflict resolution. It allows trainees to practice interpersonal factors in a playful way in artificial as well as realistic settings. The pluses are that team performance is measured objectively and that we can adjust the exercises to fit the given objective.

### A TEAM'S OVERALL **PERFORMANCE IS** COMPOSED OF THE FOLLOWING BASIC **DIMENSIONS:**



## 

achieve a best-possible result? CAPACITY

**RESULT ORIENTATION** 

How hard does the team strive to

How much time and energy does the team create for additional tasks?

#### COMMUNICATION

COORDINATION

agreements carried out?

How precise and goal-oriented is the exchange of information?



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#### SITUATIONAL AWARENESS

How are work processes organized and

How precisely does the team perceive information from the environment (people, systems)?

$\checkmark$	_
$\checkmark$	
$\checkmark$	

#### **CONSCIENTIOUSNESS**

How conscientious is the team about observing information and abiding by rules?

### FURTHER DIMENSIONS

THE HUMAN ERROR MODULE MEASURES HUMAN ERRORS ACCORDING TO PROFESSOR JAMES REASON (EXECUTION ERRORS, STORAGE ERRORS, PLANNING ERRORS, BREAKING OF RULES).

LEARNING AT THE SPEED OF LIGHT.

ALL BEHAVIORS RELEVANT TO COLLABORATION DIRECTLY AFFECT THESE DIMENSIONS. THE CONSEQUENCES OF BEHAVIORAL CHANGE ARE DIRECTLY REFLECTED IN EACH MEASUREMENT.

\*AC550

ence Team and ESA

ACTNOW! PRINCIPLE: WITH INTERPERSONAL SKILLS LAB THE FOCAL POINTS OF TRAINING CAN BE DISTRIBUTED OVER THREE AREAS IN ANY DESIRED WAY.

#### ANALYSIS. ANALYSIS AND SELF-REFLECTION:

What are my/our typical patterns of behavior when under pressure?

What effects does stress have on team performance?

How does behavior (e.g. management behavior, communication,...) affect the outcome?

### TEAMBUILDING. TEAM COHESION IS STRENGTHENED:

Synergies in teams are discovered and unleashed.

Mutual trust is exercised and strengthened.

Different personalities (or cultures) are experienced and integrated.

#### COMPETENCES. EXAMPLES OF TEACHABLE COMPETENCES:

#### COMMUNICATION

Communicate precisely and efficiently Listen actively Give and receive feedback Ask questions the right way

#### TEAMWORK

Interact with people of different perspective Apply efficient collaboration mechanisms Observe and assess team members Give & earn trust in ambiguous situations

#### LEADERSHIP

Lead teams in complex situations Define goals and stick to them Coordinate & delegate tasks Recognize needs of others

#### MANAGEMENT

Plan & structure complex tasks Manage workload & stress Manage time & ressources Prevent errors

#### **DECISION MAKING**

Make decisions in a structured way Handle information overflow Assess complex situations Set priorities

ord (UHU), and Est

# NOW!

THE PARTICIPANTS LEAVE THE «LAB» WITH FIELD-TESTED BEHAVIOR THEY CAN IMPLEMENT IMMEDIATELY.

Credit: NASA, N. Benitez (JHU), T. Broadhurst (Racah Institute of Physics/The Hebrew University), the ACS sc M. Clampin (STScl), G. Hartig (STScl), G. Illingworth (UCO/Lick Observatory), the ACS sc

TO EXPERIENCE A NEW PERSPECTIVE OF COMMUNICATION, LEADERSHIP AND TEAMWORK WE GO FAR. SEEMINGLY VERY FAR.

#### YOUR CONTACT

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